



STATE OF UTAH

OFFICE OF THE GOVERNOR
SALT LAKE CITY, UTAH
84114-2220

GARY R. HERBERT
GOVERNOR

SPENCER J. COX
LIEUTENANT GOVERNOR

August 14, 2014

Rollin Cook, Executive Director
Utah Department of Corrections
14717 South Minuteman Drive
Draper, Utah 84020

Alan James, Director
Division of Correctional Industries
14402 South Pony Express Road
Draper, Utah 84020

Dear Rollin and Alan,

Congratulations for your outstanding efforts to provide training and work opportunities for inmates to learn vocational skills and gain practical experience in order to increase their employability and reduce recidivism.

In particular, I commend the collaboration between the Division of Correctional Industries, Governor's Office of Management and Budget, and Novaces, Inc., to assess and improve the efficiency of the furniture manufacturing process. As a result of these actions, more work-eligible inmates can be employed in production, and sales revenues have increased significantly. Please extend my sincere appreciation to your staff and the inmates who contributed to the success of this project. Positive outcomes would not have been possible without their support and cooperation.

This initiative is a tremendous example of the benefits of establishing connections and cultivating relationships with other public and private partners. I encourage you to continue to look for creative, collaborative approaches to reduce recidivism in the State of Utah. Best wishes for your continued success.

Sincerely,

Gary R. Herbert
Governor